Financial Statements of

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THE CHILDREN'S AID SOCIETY OF THE DISTRICT OF NIPISSING AND PARRY SOUND

Year ended March 31, 2019



KPMG LLP 925 Stockdale Road, Ste. 300, PO Box 990 North Bay ON P1B 8K3 Canada Telephone (705) 472-5110 Fax (705) 472-1249

#### INDEPENDENT AUDITORS' REPORT

To the Board of Directors of The Children's Aid Society of the District of Nipissing and Parry Sound

#### **Qualified Opinion**

We have audited the financial statements of The Children's Aid Society of the Districts of Nipissing and Parry Sound (the Entity), which comprise:

- the statement of financial position as at March 31, 2019
- the statement of operations and changes in net assets (deficiency) for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies and other explanatory information

(Hereinafter referred to as the "financial statements").

In our opinion, except for the possible effects of the matter described in the "Basis for Qualified Opinion" section of our auditors' report, the accompanying financial statements, present fairly, in all material respects, the financial position of the Entity as at March 31, 2019, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

#### Basis for Qualified Opinion

In common with many not-for-profit organizations, the Entity derives revenue from donations and fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Entity.

Therefore, we were not able to determine whether any adjustments might be necessary to:

- the current assets reported in the statements of financial position as at March 31, 2019 and March 31, 2018
- the statement of operations and changes in net assets (deficiency) for the year then ended March 31, 2019 and March 31, 2018
- the statement of cash flows for the year then ended March 31, 2019 and March 31, 2018



Our opinion on the financial statements for the year ended March 31, 2018 was qualified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

#### Material Uncertainty Related to Going Concern

We draw attention to Note 1(a) in the financial statements, which indicates that the Entity has a net asset deficiency and a working capital deficiency at March 31, 2019.

As stated in Note 1(a) in the financial statements, these events or conditions, along with other matters as set forth in Note 1(a) in the financial statements, indicate that a material uncertainty exists that may cast significant doubt on the Entity's ability to continue as a going concern.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

#### Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.



Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

#### We also:

- Identify and assess the risks of material misstatement of the financial statements, whether
  due to fraud or error, design and perform audit procedures responsive to those risks, and
  obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion.
  - The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing
  an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including
  the disclosures, and whether the financial statements represent the underlying transactions
  and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the
  planned scope and timing of the audit and significant audit findings, including any significant
  deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

North Bay, Canada June 25, 2019

LPMG LLP

Statement of Financial Position

March 31, 2019, with comparative information for 2018

	***************************************	2019		2018
Assets				
Current assets:				
Restricted cash and marketable securities (note 2)	\$	430,138	\$	430,138
Accounts receivable (note 3)		627,397		666,259
Prepaid expenses and other		31,171		55,682
		1,088,706		1,152,079
Capital assets (note 4)		7,326,893		7,824,593
	\$	8,415,599	\$	8,976,672
Liabilities, Deferred Contributions				
and Net Assets (Deficiency)				
Current liabilities:				
Bank indebtedness (note 5)	\$	526,087	\$	178,359
Accounts payable and accrued liabilities (note 6)	-	2,465,480	•	3,068,554
Payable to Ministry of Children,				
Community and Social Services		229,290		15,657
Mortgage payable (note 7)		12,850		452,816
		3,233,707		3,715,386
Deferred contributions (note 8)				
Expenses of future periods		458,433		410,993
Capital assets		5,998,955		6,496,655
		9,691,095		10,623,034
Mortgage payable		427,363		_
		10,118,458		10,623,034
Net assets (deficiency):				
Unrestricted:				
Operating		(1,582,027)		(1,584,989
Employment-related		(1,029,963)		(957,901
Internally restricted (note 10)		21,406		21,406
Capital (note 9)		887,725		875,122
		(1,702,859)		(1,646,362
Going concern (note 1(a))				
Contingency (note 12)				
	\$	8,415,599	\$	8,976,672

See accompanying notes to financial statements.

On behalf of the Board:

	Voriderlee	
6	(100) (20)	Director

Statement of Operations and Changes in Net Assets (Deficiency)

Year ended March 31, 2019, with comparative information for 2018

	Unrestri	cted	Equity in			
	0	Employment	Internally	capital		*****
	Operating (Schedules)	Related	Restricted	assets	2019	2018
Revenue:	(Schedules)					
Ministry of Children, Community	00 000 004					
and Social Services (note 11) \$	22,022,331	-	-	-	22,022,331	21,485,86
Public Health Agency of Canada	349,720	-	-	-	349,720	349,72
Other grants	102,457	-	-	-	102,457	200,3
Other	585,393	-	-	-	585,393	505,70
Special allowances	605,238	-	-	-	605,238	703,4
Amortization of deferred capital contributions	400.405	-	-	561,062	561,062	510,1
Other Children's Aid Societies	103,165	-	-	-	103,165	68,82
Rent	12,900 23,781,204	<u> </u>	-	561,062	12,900 24,342,266	12,13 23,836,20
	23,701,204	_	-	301,002	24,342,200	23,030,20
Expenses:						
Salaries, wages and benefits	13,906,033	-	-	-	13,906,033	13,405,05
Boarding rate payments	4,179,044	-	-	-	4,179,044	4,210,38
Travel	887,488	-	-	-	887,488	1,035,4
Professional services	1,019,085	-	-	-	1,019,085	1,188,44
Client's personal needs	593,487	-	-	-	593,487	615,80
Technology	679,509	-	-	-	679,509	565,45
Building occupancy	52,274	-	-	-	52,274	45,8
Health and related costs	199,247	-	-	-	199,247	345,00
Amortization of capital assets	-	-	-	561,062	561,062	510,15
Employment related	-	72,062	-	-	72,062	(107,59
Office administration	181,521	-	-	-	181,521	143,64
Recreation	39,513	-	-	-	39,513	66,70
Miscellaneous	166,028	-	-	-	166,028	112,40
Purchased services and supplies	24,531	-	-	-	24,531	31,89
Target Adoption Subsidies	529,920	-	-	-	529,920	469,89
Utilities and telephone	233,915	-	-	-	233,915	199,15
Training and recruitment	50,730	-	-	-	50,730	56,54
Facility renewal	-	-	-	-	-	94,94
Repairs and maintenance	646,830	-	-	-	646,830	443,77
Promotion and publicity	22,967	-	-	-	22,967	73,02
Admission prevention	38,655	-	-	-	38,655	44,48
Food	10,970	-	-	-	10,970	14,37
Insurance	136,035	-	-	-	136,035	130,73
Education	8,140 23,605,922	72,062	-	561,062	8,140 24,239,046	3,03 23,698,62
	20,000,022	12,002		001,002	24,255,040	25,050,02
xcess (deficiency) of revenue over expenses						
before the undernoted items	175,282	(72,062)	-	-	103,220	137,57
ransfer from balanced budget fund	_	_	-			487,51
Sain (loss) on sale of capital assets	_	-	-	_	_	(5,61
ubsidy funding return to Ministry	(159,717)	_	-	_	(159,717)	(348,36
lortgage	(12,603)	-	-	12,603	(100,111)	-
xcess (deficiency) of revenue over expenses	2,962	(72,062)	-	12,603	(56,497)	271,11
let assets (deficiency), beginning of year	(1,584,989)	(957,901)	21,406	875,122	(1,646,362)	(1,917,47

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended March 31, 2019, with comparative information for 2018

	2019	2018
Cash flows from operating activities:		
Excess of revenue over expenses	\$ (56,497) \$	271,113
Adjustments for:		
Amortization of capital assets	561,062	510,155
Amortization of deferred capital contributions	(561,062)	(510,155)
	(56,497)	271,113
Change in non-cash working capital:		
Increase (decrease) in restricted cash and marketable securities	-	(67,486)
Decrease (increase) in receivable from (to) Ministry of		
Children, Community and Social Services	213,633	(520,124)
Increase (decrease) in accounts receivable	38,862	(220,858)
Decrease in prepaid deposits and other	24,511	255,540
Increase (decrease) in accounts payable and accrued liabilities	(603,074)	300,924
	(382,565)	19,109
Cash flows from financing activities:		
Principal payments on mortgage payable	(12,603)	(12,644)
Cash flows from capital activities:		
Capital contributions	63,362	792,000
Deferred contributions	47,440	(182,140)
Purchase of capital assets	(63,362)	(1,072,000)
	47,440	(462,140)
Net decrease in cash	(347,728)	(455,675)
Cash (bank indebtedness), beginning of year	(178,359)	277,316
Bank indebtedness, end of year	\$ (526,087) \$	(178,359)

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended March 31, 2019

The Children's Aid Society of the District of Nipissing and Parry Sound (the "Society") is incorporated without share capital under the laws of Ontario to discharge the functions of a Children's Aid Society under the Child and Family Services Act – 1984. The Society received its Letters Patent of Amalgamation on November 18, 1999. The Society is exempt from income taxes under the Income Tax Act.

#### 1. Significant accounting policies:

#### (a) Going concern:

These financial statements have been prepared on a going concern basis in accordance with Canadian accounting standards for not-for-profit organizations. The going concern basis of presentation assumes that the Society will continue in operation for the foreseeable future and be able to realize its assets and discharge its liabilities in the normal course of operations. There is significant doubt about the appropriateness of the use of the going concern assumption because the Society has a net asset deficiency and a working capital deficiency at March 31, 2019.

The ability of the Society to continue as a going concern and realize its assets and discharge its liabilities in the normal course of operations is dependent upon the continued support of the Ministry of Children, Community and Social Services and on its ability to restore and maintain sustainable operations in the future. No assurance can be given that additional funding will be available in the future from the Ministry of Children, Community and Social Services or other sources or that, if available, it can be obtained on terms favorable to the Society.

These financial statements do not reflect adjustments that would be necessary if the going concern assumption was not appropriate. If the going concern assumption was not appropriate for these financial statements, then adjustments would be necessary to the carrying value of assets, the reported revenues and expenses, and the statement of financial position classifications used.

#### (b) Basis of accounting:

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards including the 4200 standards for government not-for-profit organizations. A statement of remeasurement gains and losses has not been included as there are no matters to report therein.

#### (c) Revenue recognition:

The Society follows the deferral method of accounting for contributions which include government grants.

Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of fiscal period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Notes to Financial Statements

Year ended March 31, 2019

#### 1. Significant accounting policies (continued):

#### (c) Revenue recognition (continued):

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis at rates corresponding to those of the related capital assets.

Revenue from rentals is recognized when earned.

#### (d) Employee future benefits:

Defined contribution plan accounting is applied to a multi-employer defined benefit plan for which the Society has insufficient information to apply defined benefit plan accounting.

#### (e) Financial instruments:

All financial instruments are initially recorded on the statement of financial position at fair value.

All investments held in equity instruments that trade in an active market would be recorded at fair value. Management has elected to record investments at fair value as they are managed and evaluated on a fair value basis.

Unrealized changes in fair value would be recognized in the statement of remeasurement gains and losses until they are realized, when they would be transferred to the statement of operations.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred.

Where a decline in fair value is determined to be other than temporary, the amount of the loss is removed from accumulated remeasurement gains and losses and recognized in the statement of operations. On sale, the amount held in accumulated remeasurement gains and losses associated with that instrument is removed from net assets and recognized in the statement of operations.

Notes to Financial Statements

Year ended March 31, 2019

#### 1. Significant accounting policies (continued):

#### (e) Financial instruments (continued):

Financial instruments are classified into fair value hierarchy Levels 1, 2 or 3 for the purposes of describing the basis of the inputs used to determine the fair market value of those amounts recorded at fair value, as described below:

- Level 1 Fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities
- Level 2 Fair value measurements are those derived market-based inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly
- Level 3 Fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data

#### (f) Capital assets:

Capital assets are stated at cost. Amortization is provided on the straight-line basis over their estimated useful lives, from the time the assets are put in use, at the following range of annual rates:

Rate
2% – 4%
5% – 10%
20%
33%
10% – 20%

#### (g) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in the statement of operations in the year in which they become known.

#### 2. Restricted cash and marketable securities:

Restricted marketable securities consist of cashable fixed term Guaranteed Investment Certificates maturing to April 2019 bearing interest at 0.45% to 0.55%.

Notes to Financial Statements

Year ended March 31, 2019

#### 3. Accounts receivable:

	2019	 2018
Trade recoverable Harmonized sales tax recoverable	\$ 260,638 366,759	\$ 226,298 439,961
	\$ 627,397	\$ 666,259

There is no allowance for doubtful accounts.

#### 4. Capital assets:

2019	Coot	Accumulated	Net book
2019	Cost	amortization	value
Land	\$ 1,254,486	_	1,254,486
Land improvements	130,232	13,588	116,644
Buildings	9,532,563	4,001,985	5,530,578
Vehicles	390,646	167,538	223,108
Computer	1,038,524	896,592	141,932
Furniture and equipment	364,519	304,374	60,145
	\$ 12,710,970	5,384,077	7,326,893

2040	0 - 1	Accumulated	Net book
2018	Cost	amortization	value
Land	\$ 1,254,486	_	1,254,486
Land improvements	130,232	6,382	123,850
Buildings	9,532,563	3,730,863	5,801,700
Vehicles	383,530	158,296	225,234
Computer	1,038,524	725,294	313,230
Furniture and equipment	364,519	258,426	106,093
	\$ 12,703,854	4,879,261	7,824,593

Notes to Financial Statements

Year ended March 31, 2019

#### 5. Bank indebtedness:

The Society has available a line of credit of \$2,500,000 secured by a general security agreement bearing interest at the bank's prime rate less 0.25%.

#### 6. Accounts payable and accrued liabilities:

	2019	2018
Trade payable	\$ 1,150,520	\$ 1,748,426
Government remittances	19,655	36,207
Payroll payable	283,249	326,020
Vacation and Health spending payable	1,012,056	957,901
	\$ 2,465,480	\$ 3,068,554

#### 7. Mortgage payable:

The two-year mortgage bears interest at 3.25%, is secured by land and building and is repayable in blended monthly payments of \$2,174.

#### 8. Deferred contributions:

#### (a) Expenses of future periods:

Deferred contributions related to expenses of future periods represent unspent externally restricted donations and grants.

	- <del>19</del> 17	2019	 2018
Balance, beginning of year Add amounts received for the following year Less amount recognized as revenue in the year	\$	410,993 767,272 (719,832)	\$ 593,133 520,029 (702,169)
Balance, end of year	\$	458,433	\$ 410,993

Notes to Financial Statements

Year ended March 31, 2019

#### 8. Deferred contributions (continued):

(a) Expenses of future periods (continued):

The deferred contributions balance is allocated to the following programs:

	2019	2018
OCBE Savings	\$ 93,863	\$ 114,444
OCBE Activities	119,934	71,949
Play-Your-Part Parenting / IODE	13,719	13,164
Ronald Lees Adoption Fund	33,423	33,423
Child Welfare Funds to be Invested for RESPs	77,084	74,137
Community Action Program	23,248	23,248
Child Fund	17,037	17,037
Parry Sound Camp Fund	578	578
Wendy's Wonderful Kids	828	_
Margaret and Evyonne Veen Trust	2,057	2,057
Nipissing Innovation Fund	5,925	5,925
Kids in Care Achieving Success/Beauchamp Hub	68,237	52,531
CPNP	2,500	2,500
	\$ 458,433	\$ 410,993

(b) Deferred contributions related to capital assets represent the unamortized and unspent balances of donations and grants received for capital asset acquisitions. The amortization of capital contributions is recorded as revenue in the statement of operations.

	2019	2018
Balance, beginning of year	\$ 6,496,655	\$ 6,214,810
Add contributions received	63,362	792,000
Less amounts amortized to revenue	(561,062)	(510,155)
Balance, end of year	\$ 5,998,955	\$ 6,496,655

There are no unspent balances (2018 - \$Nil).

Notes to Financial Statements

Year ended March 31, 2019

#### 9. Investment in capital assets:

Details of the investment in capital assets are as follows:

		2019		2018
Capital assets	\$ 7	7,326,893	\$ 7	7,824,593
Amounts financed by:  Deferred contributions – capital assets - unamortized	(5	5,998,955)	(6	,496,655)
Mortgage payable	`	(440,213)	•	(452,816)
	\$	887,725	\$	875,122

#### 10. Restrictions on net assets:

The Board of Directors has restricted net assets as follows:

	2019	2018
Betty Ralph Trust	\$ 21,406	\$ 21,406

#### 11. Ministry of Children, Community and Social Services Funding:

	\$ 22,022,331	\$ 21,485,863
In-year amounts repaid	(46,200)	(81,318)
Add estimated targeted subsidies differential	8,280	53,337
Less amounts received for capital assets	(63,362)	(792,000)
OCBE	67,567	93,380
Operating	\$ 22,056,046	\$ 22,212,464
Funding:		
	2019	2016
	2019	2018

#### 12. Contingency:

The Society is involved in certain legal matters and litigation where the outcome of which is not presently determinable. The loss, if any, from these contingencies will be accounted for in the period in which the matters are resolved.

Notes to Financial Statements

Year ended March 31, 2019

#### 13. Trust accounts:

The following accounts, held in trust, are not funds of the Society's and are not included on the statement of financial position:

2019	2018
\$ 1,550,594	\$ 1,437,289
\$ 1,550,594	\$ 1,437,289
	\$ 1,550,594 \$ 1,550,594

#### 14. Multi-employer pension plan:

Employees are members of the Ontario Municipal Employees' Retirement System ("OMERS"). Contributions to OMERS during the year amounted to \$1,106,060 (2018 - \$919,534).

#### 15. Financial risks:

a) Credit and market risk:

The Society has no significant exposure to credit or market risks.

#### b) Liquidity risk:

Liquidity risk is the risk that the Society will be unable to fulfill its obligations on a timely basis or at a reasonable cost. The Society manages its liquidity risk by monitoring its operating requirements. The Society prepares budget and cash forecasts to ensure it has sufficient funds to fulfill its obligations. There has been no change to the risk exposures from 2018.

#### 16. Comparative information:

Certain of the prior year figures have been reclassified to conform with the financial statement presentation adopted for the current year.

# DISTRICT OF NIPISSING AND PARRY SOUND Schedule of Program Revenue and Expenses - Ministry of Children, Community and Social Services THE CHILDREN'S AID SOCIETY OF THE

Year ended March 31, 2019, with comparative information for 2018

Revenue:  Revenue:  Revenue:  Children in Care  Provincial grants - Operating  Children in Care  Special allowances  Other Children's Aid Societies  Children's Aid Societies  Children's Aid Societies  Salanes and wages  Banefits  Fental  Fraining and recruitment  Boarding rate payments:  Coutside paid foster care boarding home fees  Coutside paid foster care  Coutside paid foste	Infrastructure and Administrative Support 3,712,097	Child and Infant Family Technology Development Intervention	Infant	Child and	Y,0.A.	Near North			Child Benefit	E.C.M Kehoe Street		
cial grants - Operating \$ - Ontario Child Benefit Equivalent - Ontario Child Benefit Equivalent 1 allowances Children's Aid Societies Is and wages Is and wages Is good recruitment Outside paid foster care Outside paid foster care Outside paid foster care Adoption probation Adoption subsidy Sional services: Non-client Client Client Client Adoption guissidy Sional services: Non-client Client Client Adoption guissidy Sional services: Sional servic	3,712,097	I BCDDOIOGA			Community	Tour	Education	Community	Equivalent	Apartment	Total	Total
cial grants - Operating - Ontario Child Benefit Equivalent - Ontario Child Benefit Equivalent - I allowances - Children's Aid Societies - Children's Aid Soc	3,712,097		Development	Intervention	Support	Centre	Liason	Capacity	Fund	Building	2019	2018
ial grants - Operating \$ - Ontario Child Benefit Equivalent - Ontario Child Benefit Equivalent allowances shildren's Aid Societies \$ 1 and wages \$ 1 and recruitment and recruitment are boarding home fees Outside paid foster care Outside paid institution fees Outside paid institution fees Adoption probation Adoption subsidy (onal services: Non-client legal personal needs beginning the operation of the paid institution fees (Client legal personal needs)	3,712,097											
*-Untano Unid Benefit Equivalent allowances inidren's Aid Societies grate payments grate payments grate payments grate payments Costrace boarding home fees Outside paid foster care Outside paid institution fees Adoption probation Adoption subsidy Non-dient Client legal personal needs loogy		603,016	420,299	253,951	529,164	1,586,915	52,470	39,668		٠	22,018,126	21,393,483
allowances inlidren's Aid Societies and wages grate payments; grate payments; outside paid foster care Outside paid institution fees Outside paid institution fees Adoption probablion Adoption subsidy formal services; Non-dient Client legal personal needs personal needs	. 6	•	•	. 8		•	10	13	67,567	r	67,567	92,380
and wages and wages and recruitment grate payments: Foster care boarding home fees Outside paid foster care Outside paid institution fees Adoption probation Adoption probation Adoption probation Adoption probation Brances: Adoption probation					• 0	. ,					5/9,686 605 238	703 477
and wages and recruitment grate payments; Foster care boarding home fees Outside paid foster care Outside paid foster care Adoption probation Adoption probation Adoption subsidy Non-client Ellent Personal needs personal needs				٠				,			103 165	68 822
and wages  and recruitment and recruitment foster care boarding home fees Outside paid foster care Outside paid foster care Adoption probation Adoption subsidy Non-client Client legal personal needs loogy							,			7,500	12,900	12,135
ing home fees er care tution fees on	3,712,097	603,016	420,299	253,951	529,164	1,586,915	52,470	39,668	67,567	7,500	23,386,682	22,769,321
ing home fees er care tution fees on												
ing home fees er care fution fees on	1,708,575	٠	272,172	90,240	273,810	881,273	30,424	28,131	•	•	10,705,360	10,477,474
ing home fees er care tution fees on			60,459	16,309	63,466	223,964	2,573	5,146			2,830,818	2,570,221
ing home fees er care tution fees on	12,144		7,024	800	13,496	4,670	240		2,850	227	874,024	1 019 906
ding home fees 2 ter care titution fees 1 on 2		S.	r n	•	0/4	2,130	/ 67				1/6,84	50,149
ter care fululion fees on	·	,	0	ā	•	•	i i	5	э	3	2,202,133	2,118,663
itution fees 1 on Y	٠	٠	x	•	•	i.	٠	•		22	571,851	401,614
60 <i>y</i>	x	•	x	.*	•	•	•		٠	3	1,081,541	1,217,127
د <sub>ک</sub>		*	٠	•	•	•	ï		•		286,659	392,281
	•sē		C)	•	•			i	•	<b>\$</b> )	36,260	53,497
	•		,		•	•		•		£:	009	27,204
	654,459	•	1,079	1,079	897	1,197	2	¥		,	658,711	767.603
		•	9 000	112,867	٠	٠	ř	e	1	6	217,477	288,872
			780	. 6	100	. 00	i	1	. 1	1 0	142,897	131,974
Building occupancy		603.016	17.629	3 000	3.701	32 589	5 838	7.	17.024	970	5/4,/92	595,238
	37,348	2.				14,926	-	18.0			52,274	45,817
Health and related costs	1	1.00	* !	!		4,063	ř		40		199,247	345,008
Recreation	162,149	• •	/99'L		5	4,778	1,344		******	2,609	172,938	116,683
Miscellaneous	158.502	. ,	1.101			4 163			59,513	, 6	163 835	103 836
Target Adoption Subsidies 529,920			٠	٠			ï			3 .	529,920	469 890
Utilities and telephone	160,350		5,130	2,588	4,842	52,019	•		•	8,986	233,915	199,157
Facility renewal	* 6	•	x	T.	, !	•		¥			•	94,944
Repairs and maintenance Promotion and publicity	509,042		1,308	624	16,491	103,109			·	16,256	646,830	443,774
Admission prevention 38,655				•		•	. 1			•	38,655	44.489
		•	r		٠	8,081	•		٠		10,970	14.377
Insurance	106,098		1,000		2,000	26,000	•	. 13	8 140	937	136,035	130,735
16,015,446	4,019,693	603,016	369,657	227,601	379,809	1,366,771	40,666	33,277	67,567	30,176	23,153,679	22,819,419
Excess (deficiency) of revenue over expenses before the undernoted 98,589	(302,596)	1.0	50,642	26,350	149,355	220,144	11,804	6,391	٠	(22,676)	233,003	(\$60,038)
Mortgage (12,603)											(12,603)	
Allocation of central administration	307,596	*	(47,523)	(26,350)	(55,562)	(166,626)	(6,370)	(4,165)	a	D	1,000	1,000
Transfers (to) from programs (22,676)	•	V	·	ñ	•	*	*	8	-8)	22,676	٠	1
Transfers to deferred capital contributions (63,362)		ū	٠	٠	٠			•	•	•	(63,362)	(722,063)
Subsidy funding return to Ministry		9	(3,119)	•	(93,793)	(53,518)	(5,434)	(2,226)	٠	9	(158,090)	(344,132)
Excess (deficiency) of revenue over expenses \$ (52)		1									(63)	(4 446 302)

Schedule of Program Revenue and Expenses - Other

Year ended March 31, 2019, with comparative information for 2018

	Parry Sound Camp Fund	Community Action Program for Children	Canada Prenatal Nutrition Program	Non-program Delivery Funds	Beauchamp Hub	Wendys Wonderful Kids	Youth Advisory Committee	Total 2019	Total 2018
Revenue:									
Public Heath Agency of Canada	· •	278,900	70,820	•	•	•		349,720	349,720
Other grants	•	•		,	17,279	85,178	•	102,457	200,320
Donations	1,600	•	-	4,107		•	•	5,707	6,685
	1,600	278,900	70,820	4,107	17,279	85,178	1	457,884	556,725
Expenses:									
Salaries and wages	•	203,229	31,119	•	•	54,200		288,548	290,228
Benefits	•	965'05	11,711	,	•	19,000	•	81,307	67,134
Travel	•	4,269	•	,	•	9,195	•	13,464	15,549
Training and recruitment	•	1,159		•		•	•	1,159	398
ruicilased seivices.									
Client		5,559	8,440	•	•	•	•	13,999	28,790
Non-client				•		•			820
Office administration	•	645	1,821	•	6,117	•	•	8,583	26,965
Program expenses		2,000	•		•		•	2,000	,
Supplies	•	8,532	•	,		•	•	8,532	2,257
Technology		2,352	•		11,162	•	•	13,514	15,340
Client personal needs	•	•	17,729	•	•	156	810	18,695	20,569
Promotion and publicity	•	249	•	•	•	•	•	249	•
Miscellaneous	•	310	1		•	-	1,883	2,193	8,567
	1	278,900	70,820		17,279	82,551	2,693	452,243	476,647
Excess (deficiency) of revenue over expenses	1 600			4 407		2 627	(2,603)	1 2 2 2	0000
	000'-		•	ŕ	•	770,7	(2,033)	1+0'0	0/0,00
Allocation of central administration	•	•	•	•	•	(1,000)	•	(1,000)	(1,000)
Transfers to deferred capital contributions	•	,	•	•		•	•	•	(69,936)
Subsidy funding return	•	•				(1,627)		(1,627)	(4,229)
Excess (deficiency) of revenue over expenses	\$ 1.600			4.107	-		(2.693)	3.014	4.913

		*
		* * *