Financial Statements of

# THE CHILDREN'S AID SOCIETY OF THE DISTRICT OF NIPISSING AND PARRY SOUND

And Independent Auditors' Report thereon Year ended March 31, 2020



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# INDEPENDENT AUDITORS' REPORT

To the Board of Directors of The Children's Aid Society of the District of Nipissing and Parry Sound

# **Qualified Opinion**

We have audited the financial statements of The Children's Aid Society of the Districts of Nipissing and Parry Sound (the Entity), which comprise:

- the statement of financial position as at March 31, 2020
- the statement of operations and changes in net assets (deficiency) for the year then ended
- the statement of cash flows for the year then ended
- and notes to the financial statements, including a summary of significant accounting policies and other explanatory information

(Hereinafter referred to as the "financial statements").

In our opinion, except for the possible effects of the matter described in the "Basis for Qualified Opinion" section of our auditors' report, the accompanying financial statements, present fairly, in all material respects, the financial position of the Entity as at March 31, 2020, and its results of operations and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

# Basis for Qualified Opinion

In common with many not-for-profit organizations, the Entity derives revenue from donations and fundraising activities, the completeness of which is not susceptible to satisfactory audit verification. Accordingly, verification of these revenues was limited to the amounts recorded in the records of the Entity.

Therefore, we were not able to determine whether any adjustments might be necessary to:

- the current assets reported in the statements of financial position as at March 31, 2020 and March 31, 2019
- the statement of operations and changes in net assets (deficiency) for the year then ended March 31, 2020 and March 31, 2019
- the statement of cash flows for the year then ended March 31, 2020 and March 31, 2019



Our opinion on the financial statements for the year ended March 31, 2020 was qualified accordingly because of the possible effects of this limitation in scope.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the "Auditors' Responsibilities for the Audit of the Financial Statements" section of our auditors' report.

We are independent of the Entity in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada and we have fulfilled our other ethical responsibilities in accordance with these requirements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

# Material Uncertainty Related to Going Concern

We draw attention to Note 1(a) in the financial statements, which indicates that the Entity has a net asset deficiency and a working capital deficiency at March 31, 2020.

As stated in Note 1(a) in the financial statements, these events or conditions, along with other matters as set forth in Note 1(a) in the financial statements, indicate that a material uncertainty exists that may cast significant doubt on the Entity's ability to continue as a going concern.

# Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian public sector accounting standards and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Entity's ability to continue as a going concern, disclosing as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Entity or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Entity's financial reporting process.

# Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our qualified opinion.

Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists.



Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of the financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit.

### We also:

Identify and assess the risks of material misstatement of the financial statements, whether
due to fraud or error, design and perform audit procedures responsive to those risks, and
obtain audit evidence that is sufficient and appropriate to provide a basis for our qualified
opinion.

The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit
  procedures that are appropriate in the circumstances, but not for the purpose of expressing
  an opinion on the effectiveness of the Entity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Entity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Entity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including
  the disclosures, and whether the financial statements represent the underlying transactions
  and events in a manner that achieves fair presentation.
- Communicate with those charged with governance regarding, among other matters, the
  planned scope and timing of the audit and significant audit findings, including any significant
  deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants, Licensed Public Accountants

North Bay, Canada June 23, 2020

Statement of Financial Position

March 31, 2020, with comparative information for 2019

		2020		2019
Assets				
Assets				
Current assets:				
Accounts receivable (note 2)	\$	1,075,920	\$	627,397
Prepaid expenses and other		31,171		31,171
		1,107,091		658,568
Capital assets (note 3)		6,917,234		7,326,893
	\$	8,024,325	\$	7,985,461
Liabilities, Deferred Contributions				
and Net Assets (Deficiency)				
Current liabilities:				
Bank indebtedness (note 4)	\$	193,044	\$	95,949
Accounts payable and accrued liabilities (note 5)		2,757,382		2,465,480
Payable to Ministry of Children,				
Community and Social Services		267,099		229,290
Mortgage payable (note 6)		12,484		12,850
		3,230,009		2,803,569
Deferred contributions (note 7)				
Expenses of future periods		468,071		458,433
Capital assets		5,589,296		5,998,955
		9,287,376		9,260,957
Mortgage payable		414,675		427,363
		9,702,051		9,688,320
Net assets (deficiency):				
Unrestricted:				
Operating		(1,582,388)		(1,582,027)
Employment-related		(1,017,523)		(1,029,963)
Internally restricted (note 9)		21,406		21,406
Capital (note 8)		900,779		887,725
		(1,677,726)		(1,702,859)
Going concern (note 1(a))				
Contingency (note 11)				
Effects of COVID-19 (note 15)				
	\$	8,024,325	\$	7,985,461
	Ψ	0,027,020	Ψ	7,000,401

See accompanying notes to financial statements.

On behalf of the Board:

Director

Statement of Operations and Changes in Net Assets (Deficiency)

Year ended March 31, 2020, with comparative information for 2019

	Unrestri	cted		Equity in		
		Employment	Internally	capital		
	Operating	Related	Restricted	assets	2020	2019
	(Schedules)					
Revenue:						
Ministry of Children, Community						
and Social Services (note 10) \$	21,966,184	-	-	_	21,966,184	22,022,331
Public Health Agency of Canada	349,720	-	-	-	349,720	349,720
Other grants	111,151	-	-	-	111,151	102,457
Other	434,408	-	-	-	434,408	585,393
Special allowances	538,100	-	-	-	538,100	605,238
Amortization of deferred capital contributions	-	-	-	505,688	505,688	561,062
Other Children's Aid Societies	62,572	-	-	_	62,572	103,165
Rent	8,858	-	-	-	8,858	12,900
	23,470,993	-	-	505,688	23,976,681	24,342,266
Expenses:						
Salaries, wages and benefits	14,562,162	-	-		14,562,162	13,906,033
Boarding rate payments	3,736,254	-	-	-	3,736,254	4,179,044
Travel	689,941	-	-	-	689 941	887.488
Professional services	907,176	_	-	_	907,176	1,019,085
Client's personal needs	562.970	_	-	_	562,970	593,487
Technology	542,678	_	-	_	542,678	679,509
Building occupancy	41,838	-	_	_	41,838	52,274
Health and related costs	252,323	_	_	_	252,323	199,247
Amortization of capital assets	-			505,688	505,688	561,062
Employment related	_	(12,440)		200,000	(12,440)	72,062
Office administration	150,000	(12,440)	0.70	_	150,000	181,521
Recreation	98,765	_	_	_	98.765	39,513
Miscellaneous	199,968	-	-	-	199,968	166,028
Purchased services and supplies	26,890		_		26.890	24,531
Target Adoption Subsidies	510,255		_	_	510,255	529,920
	204,985	-	-	-	204,985	-
Utilities and telephone	32.782	•	-	-	32,782	233,915 50,730
Training and recruitment	•	•	-	-	3.59	
Repairs and maintenance	584,854	-		-	584,854	646,830
Promotion and publicity	13,061	-	-	-	13,061	22,967
Admission prevention	30,917	*	-	-	30,917	38,655
Food	13,483	-	-	-	13,483	10,970
Insurance	152,892	-	-	-	152,892	136,035
Education	16,605 23,330,799	(12,440)	-	505,688	16,605 23,824,047	8,140 24,239,046
		/				
Excess of revenue over expenses	140.194	10 440			150.624	102 220
before the undernoted items	140, 194	12,440	•	•	152,634	103,220
Subsidy funding return to Ministry	(127,501)	-	-	-	(127,501)	(159,717
Mortgage	(13,054)	-	-	13,054	•	-
Excess (deficiency) of revenue over expenses	(361)	12,440	-	13,054	25,133	(56,497)
Net assets (deficiency), beginning of year	(1,582,027)	(1,029,963)	21,406	887,725	(1,702,859)	(1,646,362)
Net assets (deficiency), end of year \$	(1,582,388)	(1,017,523)	21,406	900,779	(1,677,726)	(1,702,859)

See accompanying notes to financial statements.

Statement of Cash Flows

Year ended March 31, 2020, with comparative information for 2019

		2020	2019
Cash flows from operating activities:			
Deficiency of revenue over expenses	\$	25,133 \$	(56,497)
Adjustments for:			
Amortization of capital assets	(8)	505,688	561,062
Amortization of deferred capital contributions		(505,688)	(561,062)
		25,133	(56,497)
Change in non-cash working capital:			
Decrease in receivable from Ministry of			
Children, Community and Social Services		37,809	213,633
Increase (decrease) in accounts receivable		(448,523)	38,862
Decrease in prepaid deposits and other		-	24,511
Increase (decrease) in accounts payable and accrued liabilities		291,902	(603,074)
		(93,679)	(382,565)
Cash flows from financing activities:			
Principal payments on mortgage payable		(13,054)	(12,603)
Cash flows from capital activities:			
Capital contributions		96,029	63,362
Deferred contributions		9,638	47,440
Purchase of capital assets		(96,029)	(63,362)
T dionase of capital assets		9,638	47,440
Newscars		(07.005)	(247.728)
Net decrease in cash		(97,095)	(347,728)
Cash (bank indebtedness), beginning of year		(95,949)	251,779
Bank indebtedness, end of year	\$	(193,044) \$	(95,949)
Bank indebtedness consists of:			
Bank indebtedness	\$	(193,044) \$	(526,087)
Guaranteed investment certificates	Ψ	(100,0 <del>11</del> ) Ψ	430,138
Oddiantood myddiniont oortinodtod	\$	(193,044) \$	(95,949)
· · · · · · · · · · · · · · · · · · ·	φ	(193,044) Ø	(85,848)

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended March 31, 2020

The Children's Aid Society of the District of Nipissing and Parry Sound (the "Society") is incorporated without share capital under the laws of Ontario to discharge the functions of a Children's Aid Society under the Child and Family Services Act – 1984. The Society received its Letters Patent of Amalgamation on November 18, 1999. The Society is exempt from income taxes under the Income Tax Act.

# 1. Significant accounting policies:

# (a) Going concern:

These financial statements have been prepared on a going concern basis in accordance with Canadian accounting standards for not-for-profit organizations. The going concern basis of presentation assumes that the Society will continue in operation for the foreseeable future and be able to realize its assets and discharge its liabilities in the normal course of operations. There is significant doubt about the appropriateness of the use of the going concern assumption because the Society has a net asset deficiency and a working capital deficiency at March 31, 2020.

The ability of the Society to continue as a going concern and realize its assets and discharge its liabilities in the normal course of operations is dependent upon the continued support of the Ministry of Children, Community and Social Services and on its ability to restore and maintain sustainable operations in the future. No assurance can be given that additional funding will be available in the future from the Ministry of Children, Community and Social Services or other sources or that, if available, it can be obtained on terms favorable to the Society.

These financial statements do not reflect adjustments that would be necessary if the going concern assumption was not appropriate. If the going concern assumption was not appropriate for these financial statements, then adjustments would be necessary to the carrying value of assets, the reported revenues and expenses, and the statement of financial position classifications used.

### (b) Basis of accounting:

The financial statements have been prepared by management in accordance with Canadian public sector accounting standards including the 4200 standards for government not-for-profit organizations. A statement of remeasurement gains and losses has not been included as there are no matters to report therein.

### (c) Revenue recognition:

The Society follows the deferral method of accounting for contributions which include government grants.

Operating grants are recorded as revenue in the period to which they relate. Grants approved but not received at the end of fiscal period are accrued. Where a portion of a grant relates to a future period, it is deferred and recognized in that subsequent period.

Notes to Financial Statements

Year ended March 31, 2020

# 1. Significant accounting policies (continued):

# (c) Revenue recognition (continued):

Unrestricted contributions are recognized as revenue when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Externally restricted contributions are recognized as revenue in the year in which the related expenses are recognized. Contributions restricted for the purchase of capital assets are deferred and amortized into revenue on a straight-line basis at rates corresponding to those of the related capital assets.

Revenue from rentals is recognized when earned.

### (d) Employee future benefits:

Defined contribution plan accounting is applied to a multi-employer defined benefit plan for which the Society has insufficient information to apply defined benefit plan accounting.

### (e) Financial instruments:

All financial instruments are initially recorded on the statement of financial position at fair value.

All investments held in equity instruments that trade in an active market would be recorded at fair value. Management has elected to record investments at fair value as they are managed and evaluated on a fair value basis.

Unrealized changes in fair value would be recognized in the statement of remeasurement gains and losses until they are realized, when they would be transferred to the statement of operations.

Transaction costs incurred on the acquisition of financial instruments measured subsequently at fair value are expensed as incurred.

Where a decline in fair value is determined to be other than temporary, the amount of the loss is removed from accumulated remeasurement gains and losses and recognized in the statement of operations. On sale, the amount held in accumulated remeasurement gains and losses associated with that instrument is removed from net assets and recognized in the statement of operations.

Notes to Financial Statements

Year ended March 31, 2020

# 1. Significant accounting policies (continued):

### (e) Financial instruments (continued):

Financial instruments are classified into fair value hierarchy Levels 1, 2 or 3 for the purposes of describing the basis of the inputs used to determine the fair market value of those amounts recorded at fair value, as described below:

Level 1 Fair value measurements are those derived from quoted prices (unadjusted) in active markets for identical assets or liabilities

Level 2 Fair value measurements are those derived market-based inputs other than quoted prices that are observable for the asset or liability, either directly or indirectly

Level 3 Fair value measurements are those derived from valuation techniques that include inputs for the asset or liability that are not based on observable market data

### (f) Capital assets:

Capital assets are stated at cost. Amortization is provided on the straight-line basis over their estimated useful lives, from the time the assets are put in use, at the following range of annual rates:

3	Rate
Buildings	2% - 4%
Land improvements	5% – 10%
Vehicles	20%
Computers	33%
Furniture and equipment	10% 20%

### (g) Use of estimates:

The preparation of the financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the dates of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates. These estimates are reviewed periodically, and as adjustments become necessary, they are reported in the statement of operations in the year in which they become known.

Notes to Financial Statements

Year ended March 31, 2020

# 2. Accounts receivable:

	2020	2019
Trade recoverable Harmonized sales tax recoverable	\$ 321,298 <b>7</b> 54,622	\$ 260,638 366,759
	\$ 1,075,920	\$ 627,397

There is no allowance for doubtful accounts.

# 3. Capital assets:

2020		Cost	Accumulated amortization	Net book Value
Land	\$	1,254,486		1,254,486
Land improvements	Ψ	165,442	21.675	143,767
Buildings		9,538,053	4,277,613	5,260,440
Vehicles		390,646	237,185	153,461
Computer		1,038,884	1,010,449	28,435
Furniture and equipment		391,114	342,276	48,838
Leasehold improvements		28,375	568	27,807
	\$	12,807,000	\$ 5,889,766	6,917,234

2019	 Cost	Accumulated amortization	Net book Value
Land	\$ 1,254,486		1,254,486
Land improvements	130,232	13,588	116,644
Buildings	9,532,563	4,001,985	5,530,578
Vehicles	390,646	167,538	223,108
Computer	1,038,524	896,592	141,932
Furniture and equipment	364,519	304,374	60,145
	\$ 12,710,970	\$ 5,384,077	\$ 7,326,893

Notes to Financial Statements

Year ended March 31, 2020

### 4. Bank indebtedness:

The Society has available a line of credit of \$2,500,000 secured by a general security agreement bearing interest at the bank's prime rate less 0.25%. At March 31, 2020, \$100,000 is outstanding on this facility (2019 - \$nil).

# 5. Accounts payable and accrued liabilities:

	2020	 2019
Trade payable	\$ 1,354,572	\$ 1,150,518
Government remittances	35,961	19,655
Payroll payable	349,326	283,249
Vacation and health spending payable	1,017,523	1,012,056
	\$ 2,757,382	\$ 2,465,478

# 6. Mortgage payable:

The two-year mortgage bears interest at 3.228%, is secured by land and building and is repayable in blended monthly payments of \$2,174.

### 7. Deferred contributions:

# (a) Expenses of future periods:

Deferred contributions related to expenses of future periods represent unspent externally restricted donations and grants.

	2020	2019
Balance, beginning of year	\$ 458,433	\$ 410,993
Add: amounts received for the following year	294,875	767,272
Less: amount recognized as revenue in the year	(285,237)	(719,832)
Balance, end of year	\$ 468,071	458,433

Notes to Financial Statements

Year ended March 31, 2020

# 7. Deferred contributions (continued):

(a) Expenses of future periods (continued):

The deferred contributions balance is allocated to the following programs:

	2020	 2019
Child Welfare Funds to be Invested for RESPs	\$ 142,286	\$ 77,085
OCBE Savings	104,591	93,862
Kids in Care Achieving Success/Beauchamp Hub	86,508	68,237
OCBE Activities	35,371	119,934
Ronald Lees Adoption Fund	33,423	33,423
Community Action Program	23,248	23,248
Child Fund	17,037	17,037
Play-Your-Party Parenting/IODE	13,719	13,719
Nipissing Innovation Fund	5,925	5,925
CPNP	2,500	2,500
Margaret and Evyonne Veen Trust	2,057	2,057
Wendy's Wonderful Kids	828	828
Parry Sound Camp Fund	578	578
Balance, end of year	\$ 468,071	\$ 458,433

(b) Deferred contributions related to capital assets represent the unamortized and unspent balances of donations and grants received for capital asset acquisitions. The amortization of capital contributions is recorded as revenue in the statement of operations.

-	··	2020	2019
Balance, beginning of year		\$ 5,998,955	\$ 6,496,655
Add: amounts received for the following year	1	96,029	63,362
Less: amount recognized as revenue in the year		(505,688)	(561,062)
Balance, end of year		\$ 5,589,296	\$ 5,998,955

There are no unspent balances (2019 - \$Nil).

Notes to Financial Statements

Year ended March 31, 2020

# 8. Investment in capital assets:

Details of the investment in capital assets are as follows:

	 2020	2019
Capital assets Amounts financed by:	\$ 6,917,234	\$ 7,326,893
Deferred contributions - capital assets - unamortized	(5,589,296)	(5,998,955)
Mortgage payable	(427,159)	(440,213)
	\$ 900,779	\$ 887,725

### 9. Restrictions on net assets:

The Board of Directors has restricted net assets as follows:

	 2020	2019
Betty Ralph Trust	\$ 21,406 \$	21,406

# 10. Ministry of Children, Community and Social Services Funding:

	2020	2019
Funding:		
Operating	\$ 21,858,139 \$	22,064,326
OCBE	204,074	67,567
Less: amounts received for capital assets	(96,029)	(63,362)
In-year amounts repaid	-	(46,200)
	\$ 21,966,184 \$	22,022,331

# 11. Contingency:

The Society is involved in certain legal matters and litigation where the outcome of which is not presently determinable. The loss, if any, from these contingencies will be accounted for in the period in which the matters are resolved.

Notes to Financial Statements

Year ended March 31, 2020

### 12. Trust accounts:

The following accounts, held in trust, are not funds of the Society's and are not included on the statement of financial position:

	2020	2019
Assets:		
RESP trust deposits	\$ 1,564,625	\$ 1,550,594
Liabilities:		
RESP trust deposits	\$ 1,564,625	\$ 1,550,594

# 13. Multi-employer pension plan:

Employees are members of the Ontario Municipal Employees' Retirement System ("OMERS"). Contributions to OMERS during the year amounted to \$1,118,816 (2019 - \$1,106,060).

## 14. Comparative information:

Certain of the prior year figures have been reclassified to conform with the financial statement presentation adopted for the current year.

### 15. Effects of COVID-19:

In March of 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization and has had a significant financial, market and social dislocating impact.

At the time of approval of these financial statements, the Society has implemented mandatory work-from-home requirements for those able to do so and has applied for funding where available.

Financial statements are required to be adjusted for events occurring between the date of the financial statements and the date of the auditors' report which provide additional evidence relating to conditions that existed as at year-end. Management has assessed the financial impacts and there are no additional adjustments required to the financial statements at this time.

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# THE CHILDREN'S AID SOCIETY OF THE DISTRICT OF NIPISSING AND PARRY SOUND Schedule of Program Revenue and Expenses - Ministry of Children, Community and Social Services

Year ended March 31, 2020, with comparative information for 2019

	Non-Residential				-									
	and Residential  Direct Cost of  Services for	Infrastructure and		indant	Child and	Y O A	Near North	Edwaloo		Partner		E.C.M Kehoe Street	To the second	Tall
	Children In Care	Support	Technology	Development	Intervention	Support	Centre	LMISON	Capacity	Renewal	Fund	Building	2020	2019
Revenue:														
Provincial grants - Operating \$	14,596,633	3,830,767	497,150	452,599	253,951	529,164	1,586,915	65,592	39,668	5,700			21,858,139	22,018,126
Ontario Child Benefit Equivalent	100		,		•						204,074	,	204,074	67
Other	433,288			•									433,288	579,686
Special allowances	538,100				,		,						538,100	605,238
Ciner Children's Aid Societies	7.958											g ,	62,572	103.
	15,638,551	3,830,767	497,150	452,599	253,951	529,164	1,586,915	65,592	39,666	5.700	204.074	900	23,105,031	23,386,682
Transpage.														
Salanes and wages	7,581,447	1,862,191	ė	258,798	98,763	265,251	981,736	42,655	30,440			,	11.121.281	10,705,360
Benefits	2,291,699	409,682		62,467	17,364	57,220	213,408	4,270	5,063			,	3,061,173	2,830,818
Training and recruitment	22 272	1,422		3,829		850	2 A76	- 241		٠.			21 240	8/4,024
Boarding rate payments:							!						0	į
Foster care boarding home lees	2,071,706	,		,		,							2,071,706	2,202,133
Outside pard institution feet	749.119	, ,											546,114	571,851
Other care	264,480				•								264 480	286.650
Adoption probation	5,640												5,640	36,260
Professional services:				•			,		•			•	,	_
Non-client		451,604		53,643	1.078	863	1.316				,		508,504	658.7
Client legal	137 127				106,869						,	,	243,996	217,477
Client's personal needs	447,733			368		= 1	3,502				88.704	1,606	542,024	574,792
Technology		2	497,150	14.264		2,041	24,329	65	,			1,478	539,327	665,995
Health and related costs	245,758	* ************************************				' e	6,565	. ,			٠.		41.838 252.323	199 247
Office administration	126	125,236		1,192			6,592					2,585	135,731	172.9
Miscellaneous	9 404	180.522		195			R 204				98,765	,	98,765	39,513
Target Adoption Subsidies	510,255							, ,	,		. ,		510.255	529 920
Utilities and telephone		132,533		5,130	2,588	4,725	48,727	g•		6	è	11,282	204,985	233,915
Repairs and maintenance		460 710		1.308	624	10 199	72 541			5 700		33 779	584 854	n 20
Supplies		43			• ;		. 21	2,110					2,110	
A from the publicity		12,939	,	42						Y			12,981	22,718
Food	30,917			84			12 /92						30,917	38,655
Insurance		134,665				1,879	15,379					696	152.892	136.0
Education		**		E						F	16,605		16,605	8,140
	15.786,948	3,830,767	497,150	405.076	227.286	357,912	1,420,289	49.341	35,503	5,700	204.074	51,692	22,871,738	23,153,679
Excess (deliciency) of revenue over expenses before the undernoted	[148,397]	ε	ti i	47,523	26,665	171.252	166,626	16.251	4.165			(50 792)	233 293	233.003
Mortgage	(13,054)												(13.054)	(12,603)
Allocation of central administration	307,911	¥5	5	(47,523)	(26,665)	(55,562)	(166,626)	(6,370)	(4, 165)	10	į.	•	1,000	1,000
Transfers (to) from programs	(50,792)	•			,	3				·	2	50,792		•
Transfers to deferred capital contributions	(96,029)			i.	6				•				(96,029)	(63.362)
Subsidy funding return to Ministry	SV.		,	•		(115,690)	· ·	(9.881)	*			C	(125,571)	(158,090)
Excess (deliciency) of revenue over expenses	16367		9		5	Ĉ.								
	1												(301)	(20)

Schedule of Program Revenue and Expenses - Other

Year ended March 31, 2020, with comparative information for 2019

	Ö	Community Action Program for Children	Canada Prenatal Nutrition Program	Beauchamp Hub	Wendys' Wonderful Kids	Youth Advisory Committee	Circle of Security	Total 2020	Total 2019
- Constant									
Public Heath Agency of Canada	65	278 900	70.820	,	,	1	ı	340 720	007 010
	•	2000	20,0			•	•	049,720	077,640
Other grants Donations		, ,		14,699	85,000	1 120	11,452	111,151	102,457
		278,900	70,820	14,699	85,000	1,120	11,452	461,991	457,884
Expenses:									
Salaries and wages		196,845	40,621	,	73,200		8.287	318,953	288.548
Benefits		57,063	3,693	•	•	•	, '	60,756	81.307
Travel		4,288	•	•	8,004	,	448	12.740	13.464
Training and recruitment		156	1	1	•		1,377	1,533	1,159
Purchased services: Client		12,934	7,744	r	•	•		20,678	13,999
Office administration		296	•	13,253	•	•	49	14,269	8,583
Program expenses		•	•	•	ı	•	1	1	2,000
Supplies		4,102	•	,	1	•	•	4,102	8,532
Technology		2,465	•	886	•			3,351	13,514
Client personal needs		•	18,762	•	998	99	1,258	20,946	18,695
Promotion and publicity		80	•	•	•			80	249
Miscellaneous		,	•	560	•	1,060	33	1,653	2,193
		278,900	70,820	14,699	82,070	1,120	11,452	459,061	452,243
Excess of revenue over expenses									
before the undernoted		•	,	i	2,930	1	ı	2,930	5,641
Allocation of central administration		•	•	•	(1,000)	•	•	(1,000)	(1,000)
Subsidy funding return		•	•	•	(1,930)	•	1	(1,930)	(1,627)
Excess of revenue over expenses	8		-						3,014

Wond